

Evolution of System Designs from an AI Engineer Perspective

Yangqing Jia

Lepton AI (now part of NVIDIA)

Who is this dude?

Researcher -> Engineer -> Entrepreneur

- Berkeley PhD 2009-2013
- Google, Facebook, Alibaba
- Did a bunch of open source work
- Lepton AI -> NVidia



0 Demystify “LLM” and “AGI”

THIS IS YOUR MACHINE LEARNING SYSTEM?

YUP! YOU POUR THE DATA INTO THIS BIG
PILE OF LINEAR ALGEBRA, THEN COLLECT
THE ANSWERS ON THE OTHER SIDE.

WHAT IF THE ANSWERS ARE WRONG?

JUST STIR THE PILE UNTIL
THEY START LOOKING RIGHT.



“The Chinese Typewriter Problem”



For more comparative culture discussions, check
Thomas S Mullaney, “The Chinese Typewriter: a History”



中文打字機基本字盤表

4. 本字表的文字均經徹底整理，凡音義相同的異體字，例如「鄧=鄧」，「𡗗=「𡗗」，即「𡗗」，「𡗗=「𡗗」，值選定推測較簡而通用的一個，淘汰其另一個；係大寫1個，小寫7個，可以互相通用；也能配備一個，以資辨別。另編印內有「異體字對照表」及「檢字索引」等資料，以供查考；及「字樣練習本」。

5. 字的紅色部份標誌著不同的部首，粗黑體（銀字仍為仿宋體）字顯檢字。初學的打字員可先看字表，熟記字的位置後，打字或檢取鋼字就較

6. 居中橫列的1—70行碼，僅備明行數，不配鋼字。

7. 為了適應實際需要，當分批檢配試用的簡化漢字，字表及字

[illegible]

中文打字機基本字盤表

說明：

- 4.本字表的文字均經徹底整理，凡音義相同的異體字，例如「𠂔」=「𡗗」、^④「𢆶」=「𢆷」、「𦵏」=「𦵐」、或偏旁一致者，儘量互相通簡而適用的一個，淘汰其另一個；係大寫1個、小寫7個，可以互換通用。但能配備一個，以資精確。另編印內有異體字對照表及檢字索引等資料，以供查考；及「打字練習本」。
- 5.字的紅色部份標註不同的部首，粗黑體（鋼字仍為仿宋邊）字號較大。^⑤初學的打字員可先看部字表，熟記字的位置後，打字或檢視鋼字就較容易了。
- 6.居中橫列的1—70行碼，僅供明行數，不配鋼字。
- 7.爲了適應實際需要，當分批出版試用的简化漢字：字表及字典。

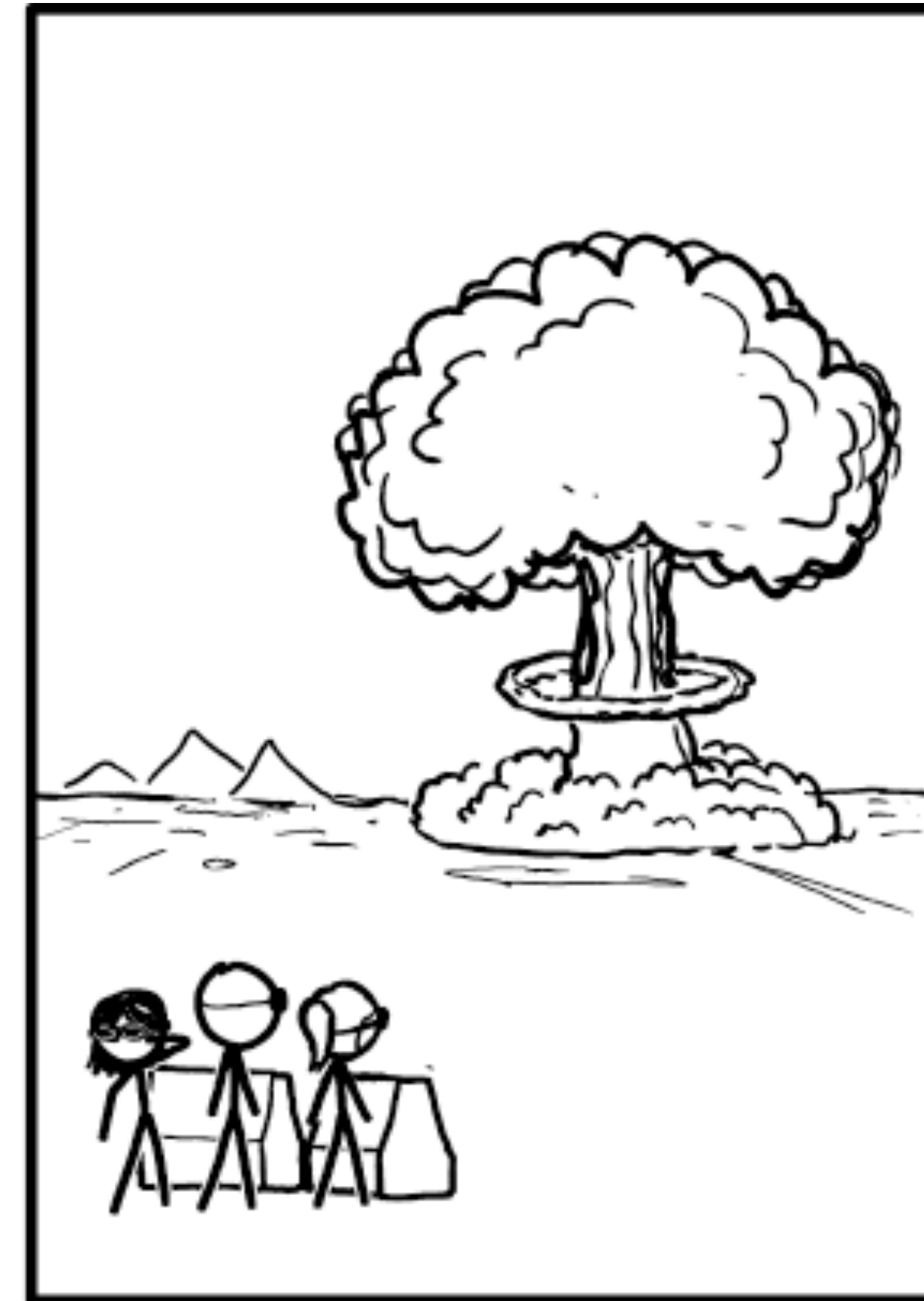
[illegible]

What I would like to cover...

My learnings along the road of AI models, apps, and infra

- New algorithms continue to grow LLM algorithms.
- Application space thrives.
- AI Infra has become the 3rd pillar of enterprise IT strategy.
- ... and interestingly, we see history repeat itself.
- If you would like - ups and downs of a startup.
- Disclaimer: all opinions are of my own and do not represent my company or any institute's position.

1 New algorithms continue to drive LLM models.

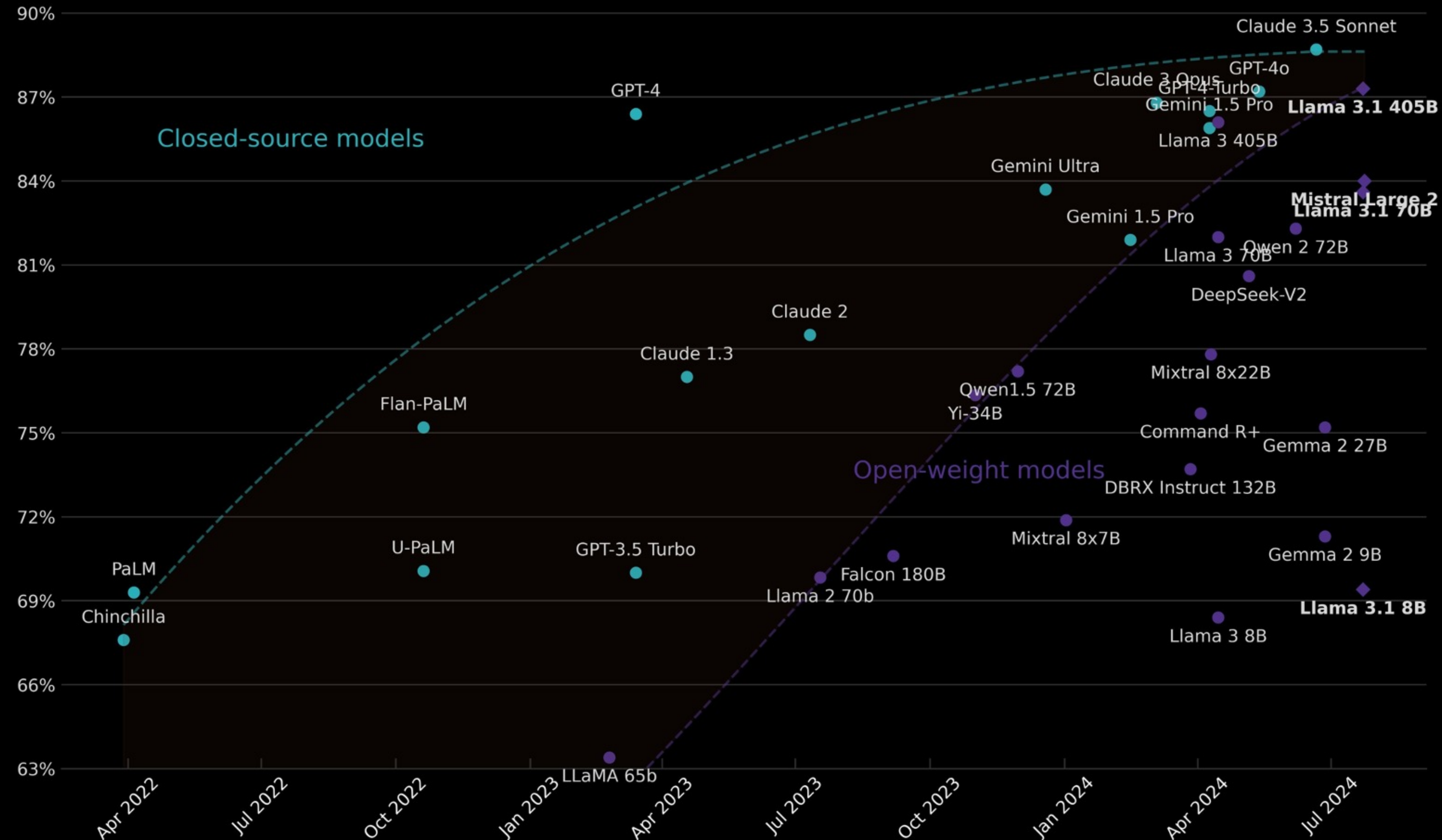


Closed-source vs. open-weight models

@maximelabonne

Llama 3.1 405B closes the gap with closed-source models for the first time in history.

MMLU (5-shot)

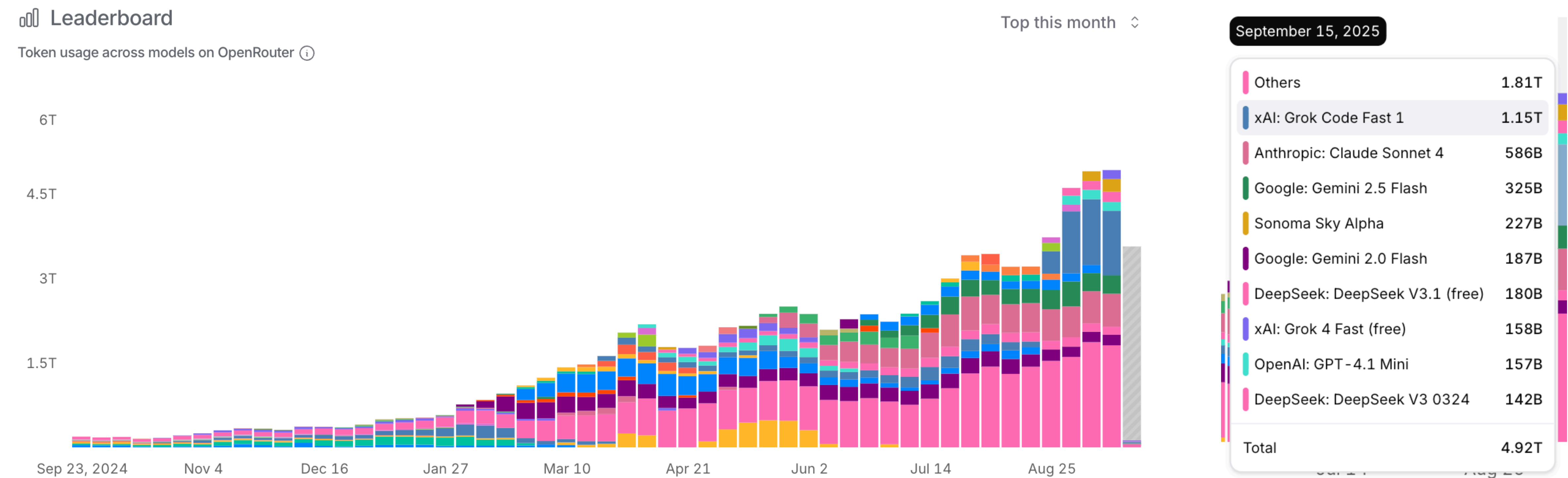


• And the latest...

- GPT-5
- Grok
- Gemini
- Kimi
- DeepSeek
- Qwen
- GPT-OSS

There does not seems to be “a bubble”

Consumption continue growing - not only model training.



New Algorithms Drive Continued Improvements

My personal opinion and historical analogies...

| Date | Nov 2022 | Dec 2023 | Sep 2024 | Jan 2025 (and earlier) |
|-----------|------------------------------------|---------------------------------------|--|-----------------------------------|
| Algorithm | GPT (3.5) | MoE (Mixtral 8x7B) | Test time Scaling | Reinforcement Learning |
| Analogies | AlexNet (structural innovation) | Ensemble Learning Inception/ResNet | Fully convolutional network Multi-instance learning | General RL GANs |

Hype Cycle for Generative AI, 2025

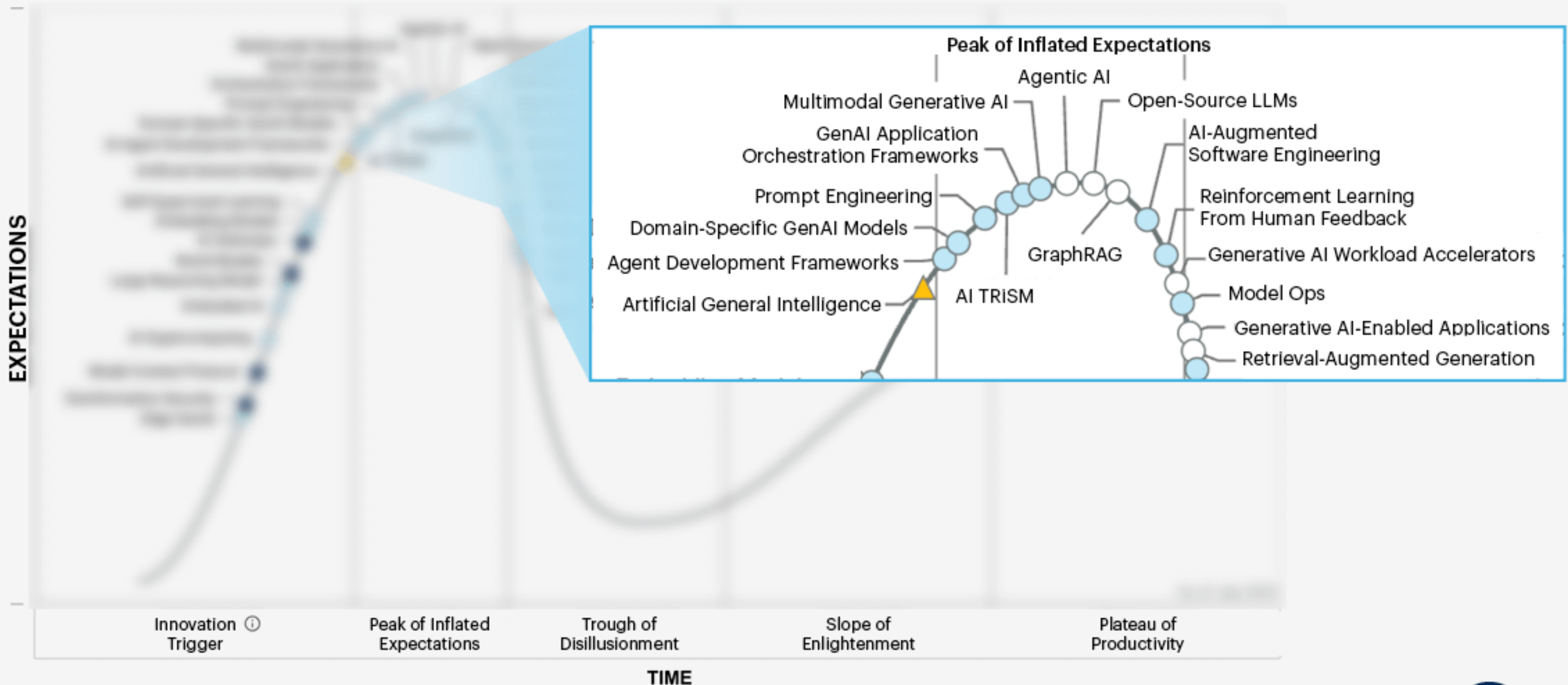
Plateau will be reached:

○ < 2 yrs.

● 2-5 yrs.

● 5-10 yrs.

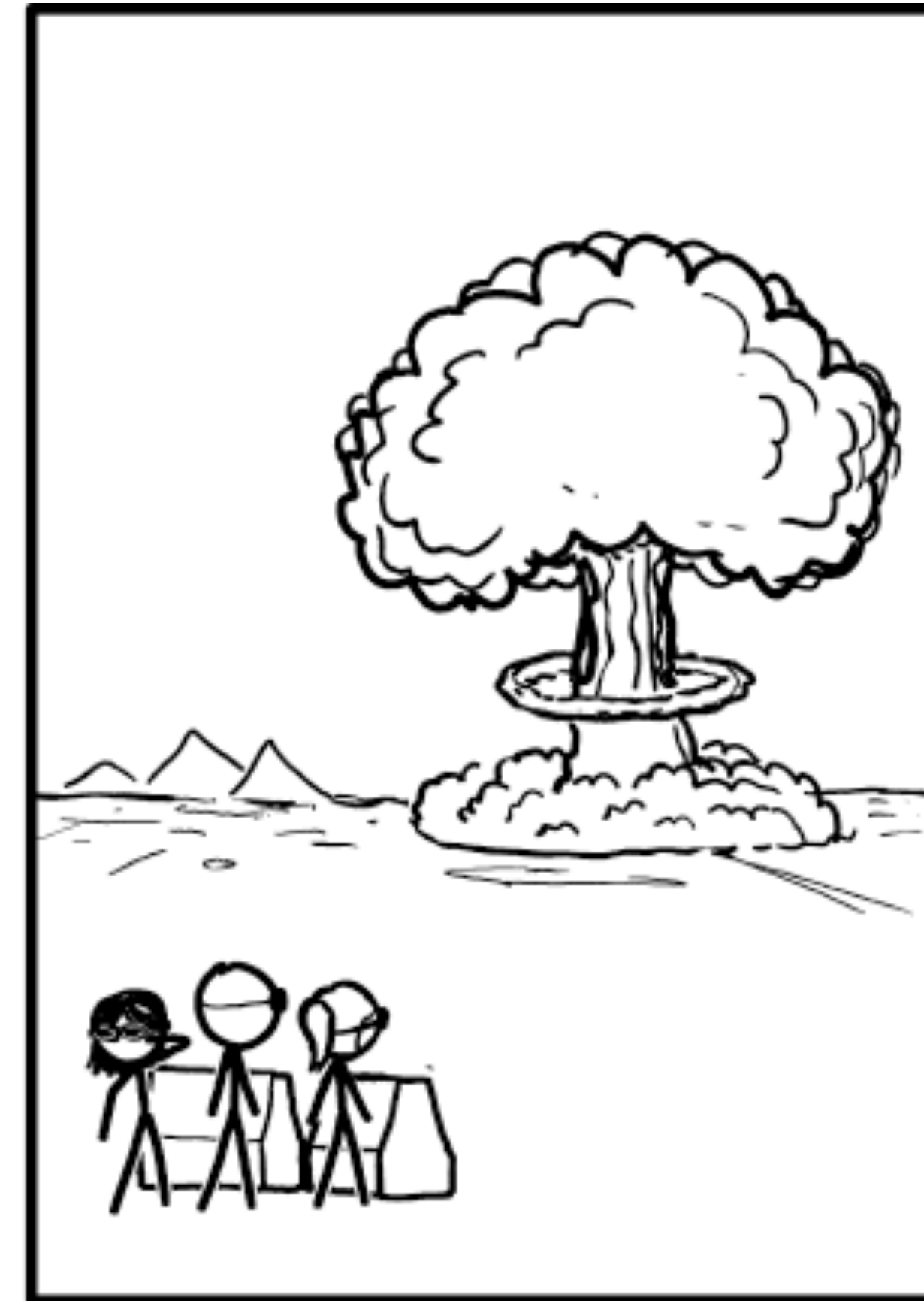
▲ >10 yrs.



Source: Gartner
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Gartner

2
ToC apps thrive.
ToB apps are
hopeful & nascent.



Perfect app experience is correlated,
but independent from models.

<https://elmo.chat/>

⚡ Elmo is your AI companion to create summaries and insights



Featured on
Chrome Web Store



Developed by
Established Publisher



Install from Chrome Web Store

Free / No Account Required / Supports Multiple Languages

Work seamlessly across HTML, Youtube, PDF, and Google Docs.



Guillermo Rauch ✓

This looks really handy



Bing Xu ✓

Elmo is the co-pilot for Chrome.
Super helpful when reading new



Diogo Santos ✓

Elmo is your AI extension 🧠 for
Chrome to create summaries,
insights, and extended
knowledge. What does Elmo
offer? 🤖 ✓ Summaries and
highlights; ✓ Keep asking
questions; ✓ Dive deep into
keywords; ✓ Chat with PDFs; ✓



Alvin-GenAI ✓

I've downloaded
<https://elmo.chat> an AI Chrome
extension to create summaries,
insights and extended
knowledge. It does -
summarizes your websites right
next to the page, - summarizes
PDF files too. - summarizes





















































Tulsi Prasad

I tried out this AI chrome
extension yesterday! 1. No
product hunt launches 2.
Featured on Chrome Web Store
like an OG 3. No signup needed,
just plug and play! Works pretty
accurate on blogs and textual
content. but videos are

Consumer App Landscape is Highly Fluid






























Due to the continued improvement of foundational models

| The Top 50 Gen AI Web Products, by Unique Monthly Visits | | | | |
|--|---|---|---|---|
| 1.  ChatGPT | 11.  remove.bg | 21.  IIElevenLabs | 31.  manus | 41.  replit |
| 2.  Gemini | 12.  Doubao | 22.  Hugging Face | 32.  CIVITAI | 42.  candy.ai |
| 3.  deepseek | 13.  NotebookLM | 23.  Lovable | 33.  KlingAI | 43.  JuicyChat |
| 4.  Grok | 14.  SPICYCHAT.AI | 24.  Crushon AI | 34.  cutout.pro | 44.  VEED |
| 5.  character.ai | 15.  SUNO | 25.  GAMMA | 35.  Adot | 45.  Hailuo AI |
| 6.  perplexity | 16.  QuillBot | 26.  CURSOR | 36.  DeepAI | 46.  Meta AI |
| 7.  Claude | 17.  Kimi | 27.  Pixelcut | 37.  Poe | 47.  Remaker |
| 8.  JanitorAI | 18.  PolyBuzz | 28.  Midjourney | 38.  ZeroGPT | 48.  Joi |
| 9.  Quark | 19.  SEARTE.AI | 29.  TurboScribe | 39.  Google Labs | 49.  Monica |
| 10.  Google AI Studio | 20.  Qwen3 | 30.  Photoroom | 40.  Leonardo.Ai | 50.  ourdream.ai |












Source: Similarweb, August 2025
Charts are for informational purposes only. Past performance is not indicative of future results. None of the above should be taken as investment advice; see a16z.com/disclosures.

Consumer App Landscape is Highly Fluid

Due to the continued improvement of foundational models


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| 4.  Grok | 14.  SPICYCARTOON | | | |
| 5.  character.ai | 15.  SUNO | | | |
| 6.  perplexity | 16.  Quillbot | | | |
| 7.  Claude | 17.  Kimi | | | |
| 8.  JanitorAI | 18.  PolyBuddy | | | |
| 9.  Quark | 19.  SEARTECH | | | |
| 10.  Google AI Studio | 20.  Qwen | | | |

Source: Similarweb, August 2025
Charts are for informational purposes only. Past performance is not indicative of future results.


| Top Gen AI Consumer Web Products: Newcomers | | | |
|---|---|---|---|
| 4.  Grok | 23.  Lovable | 41.  replit | 48.  Joi |
| 9.  Quark | 29.  TurboScribe | 43.  JuicyChat | 50.  ourdream.ai |
| 20.  Qwen3 | 31.  manus | 47.  Remaker | |

Source: Similarweb, August 2025
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Prosumers: willingness to pay drives revenue



Cursor’s Anysphere nabs \$9.9B valuation, soars past \$500M ARR




Runway, best known for its video-generating AI models, raises \$308M

Plaud’s \$169 ChatGPT-powered NotePin has a permanent place in my travel bag




How Eleven Labs hit \$200M revenue with a 291 person team in 2025.


Research Lab: Exploring new frontiers of voice generation. We are dedicated to researching and implementing innovative techniques in voice artificial intelligence (AI) to enhance the appeal of content across different languages and voices. Our goal is to reach new audiences and viewers by ensuring a more immersive and engaging experience.




2022
Founded



\$200M
2025 Revenue

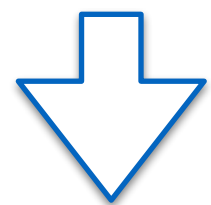


2122.56%
YOY

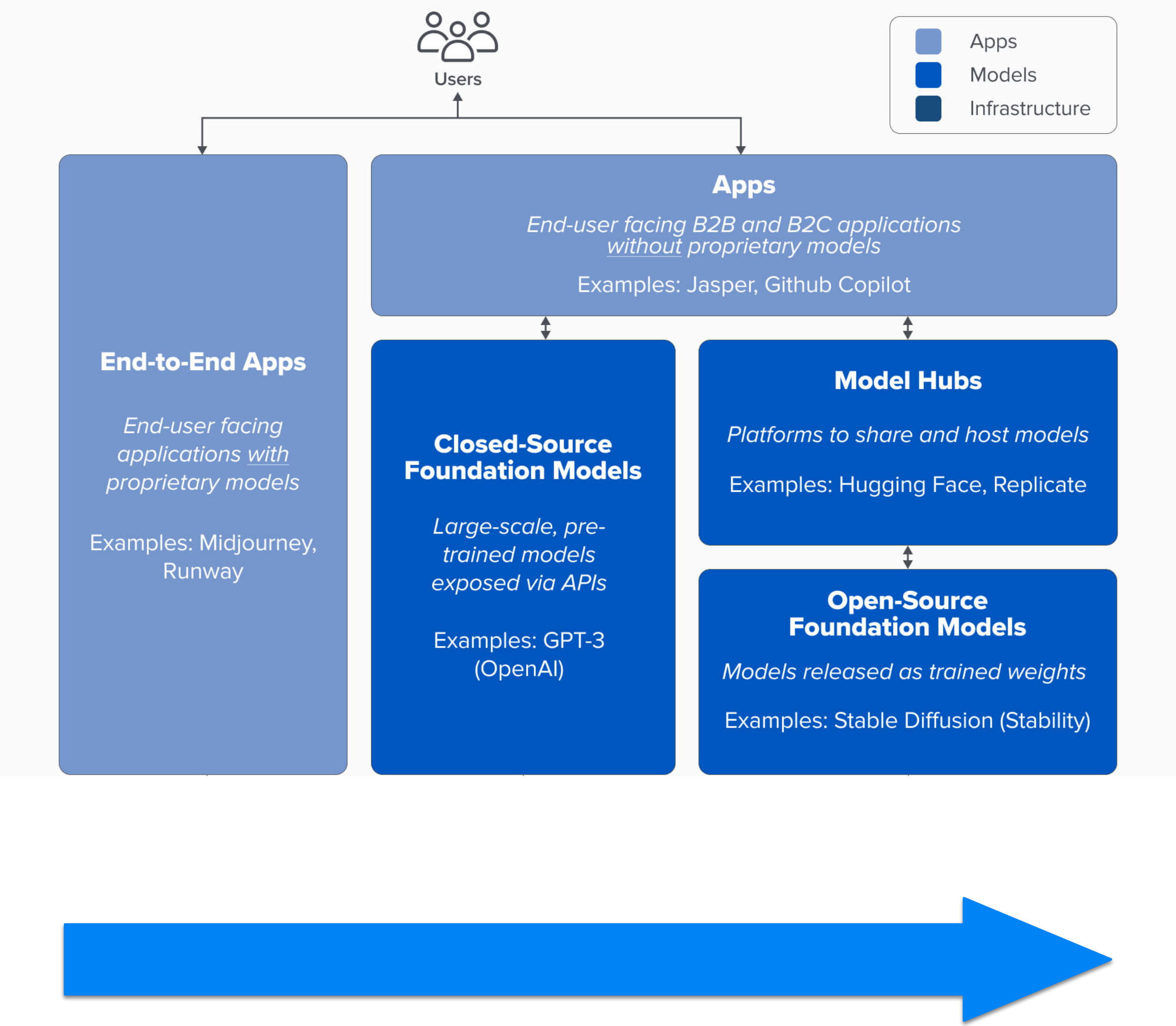


\$381M
Funding

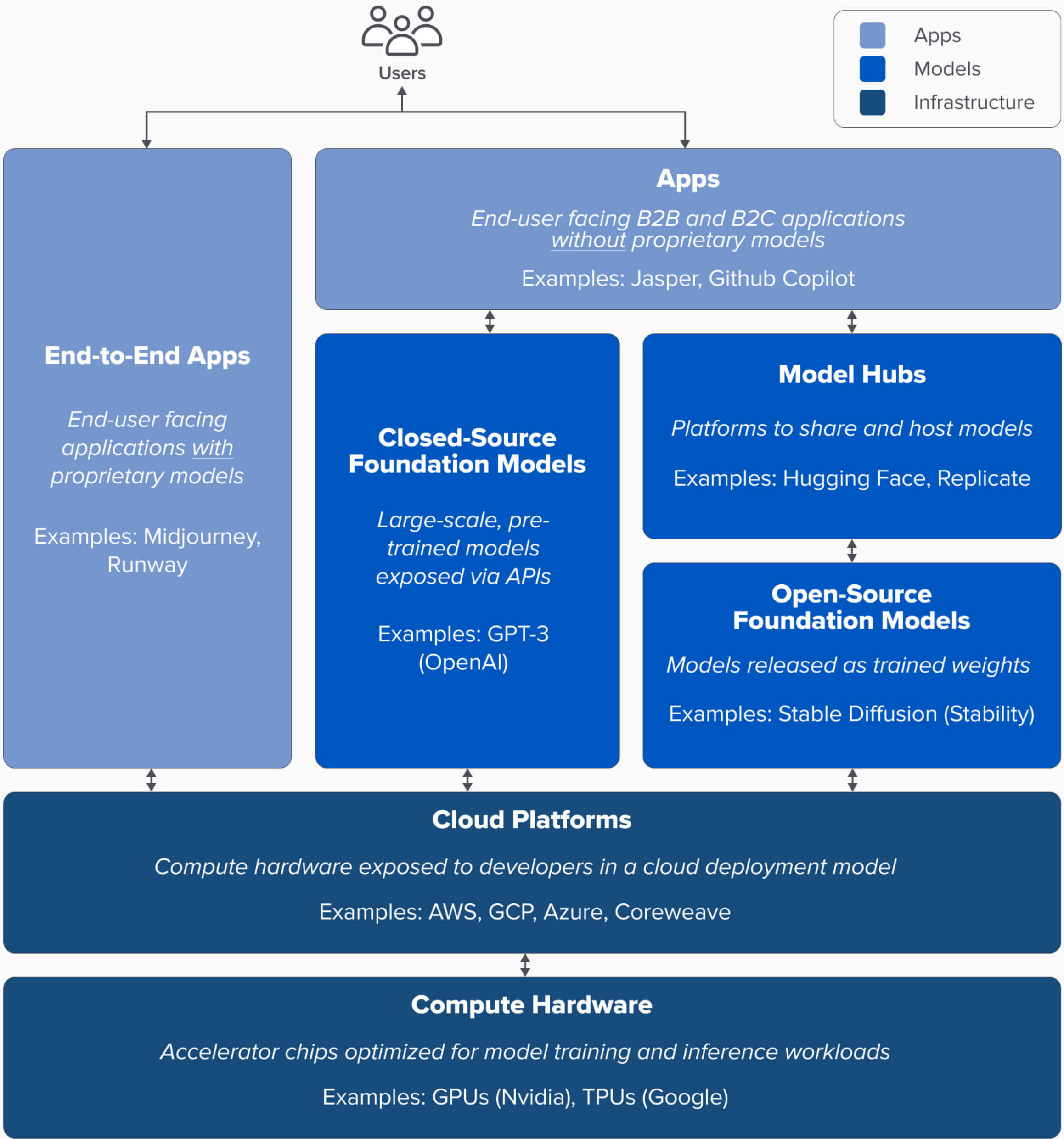
Enterprises used to be slow. Now faster.



Preliminary generative AI tech stack



Preliminary generative AI tech stack



3
AI infra is
the **3rd pillar** in
IT strategy.

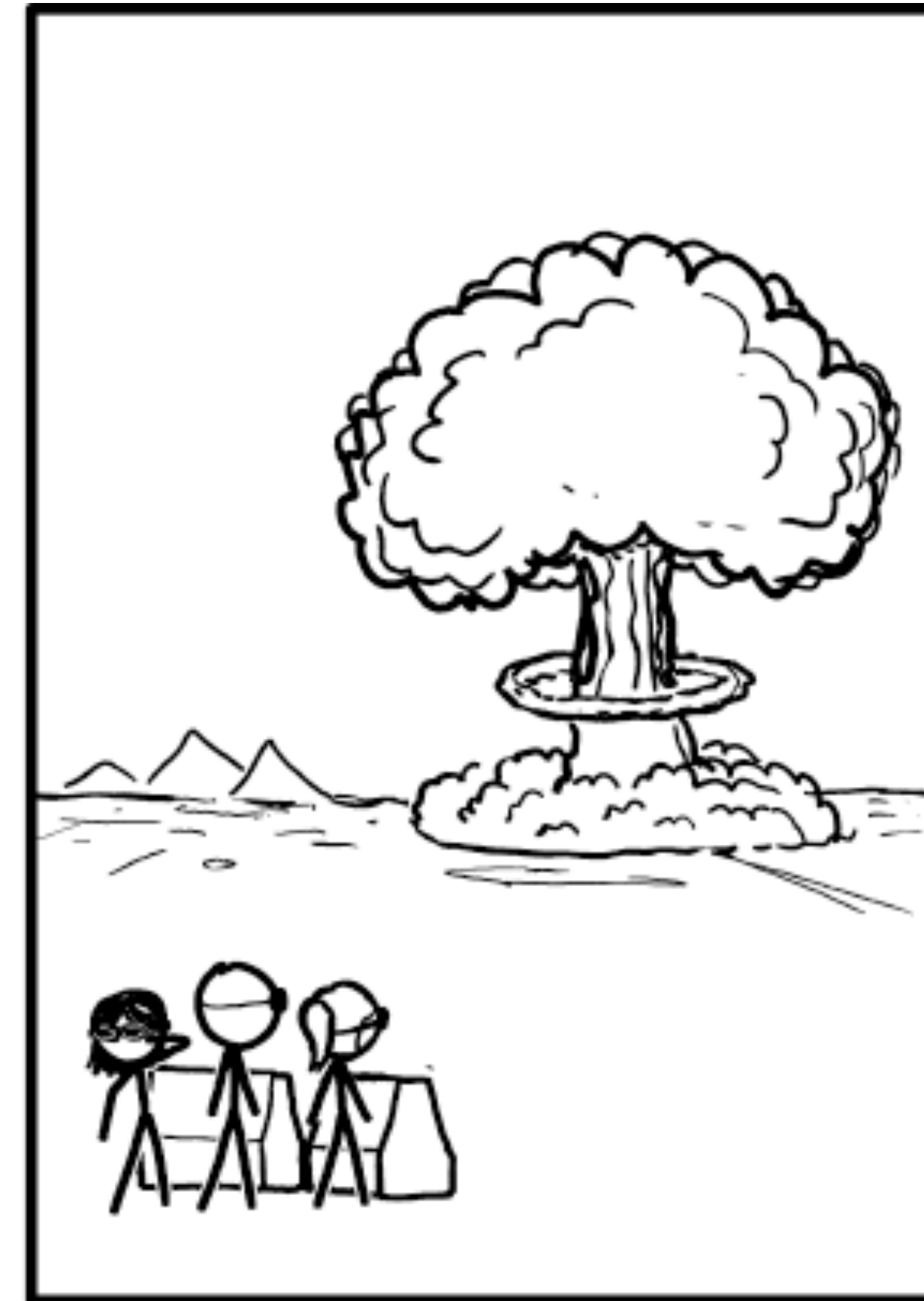
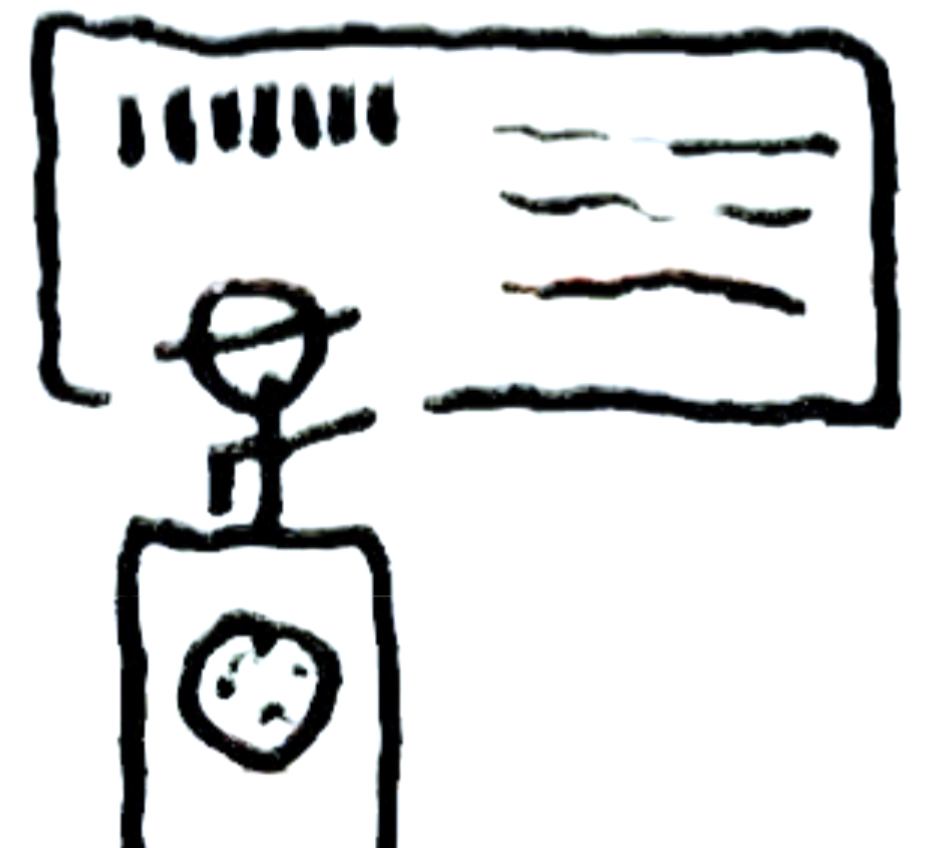


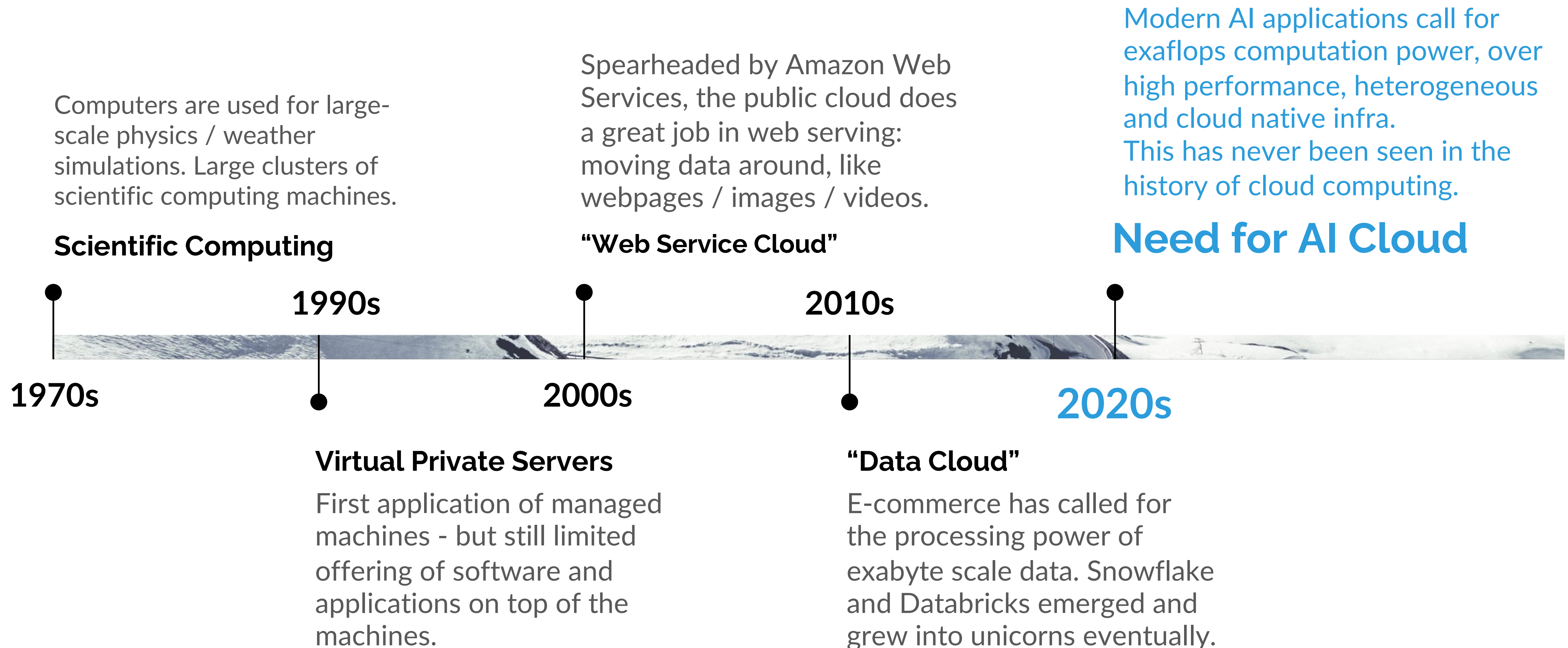
Image source: xkcd

“The **biggest** lesson that can be read from 70 years of AI research is that **general methods** that leverage **computation** are ultimately the **most effective**, and by a large margin.”

- Professor Richard Sutton, “The Bitter Lesson”



The Third Pillar

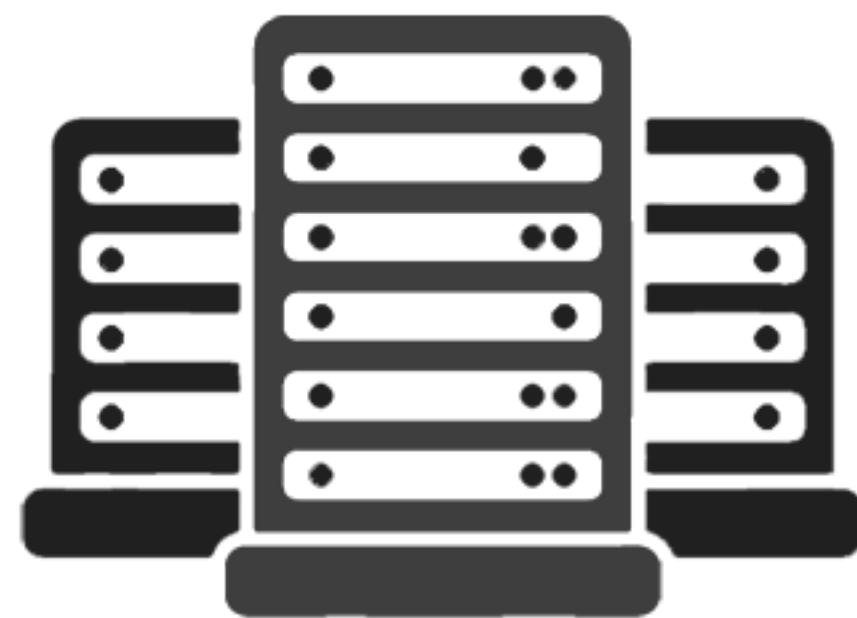


Why? AI is different from conventional compute

Data Compute

- IO >> compute
- Simple abstraction
- Very Distributed Systems

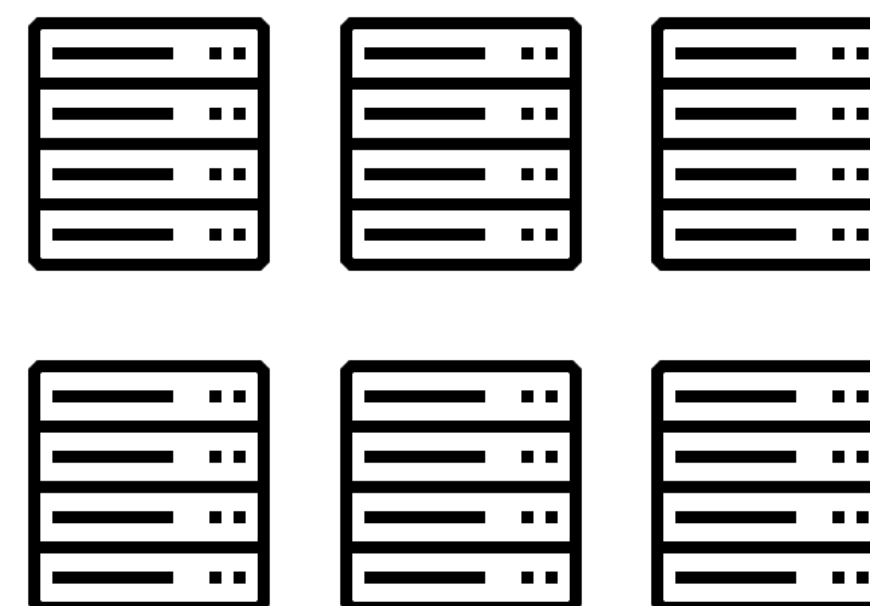
Easy to use
Hard for infra



Web Services

- IO > compute
- Arbitrary code
- Embarrassingly Parallel system

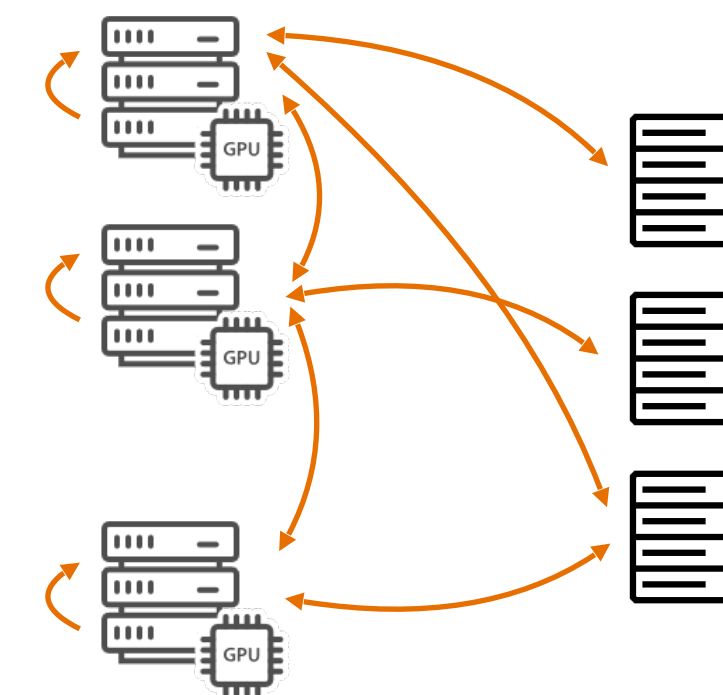
(Kinda) easy to use
(Kinda) easy for infra



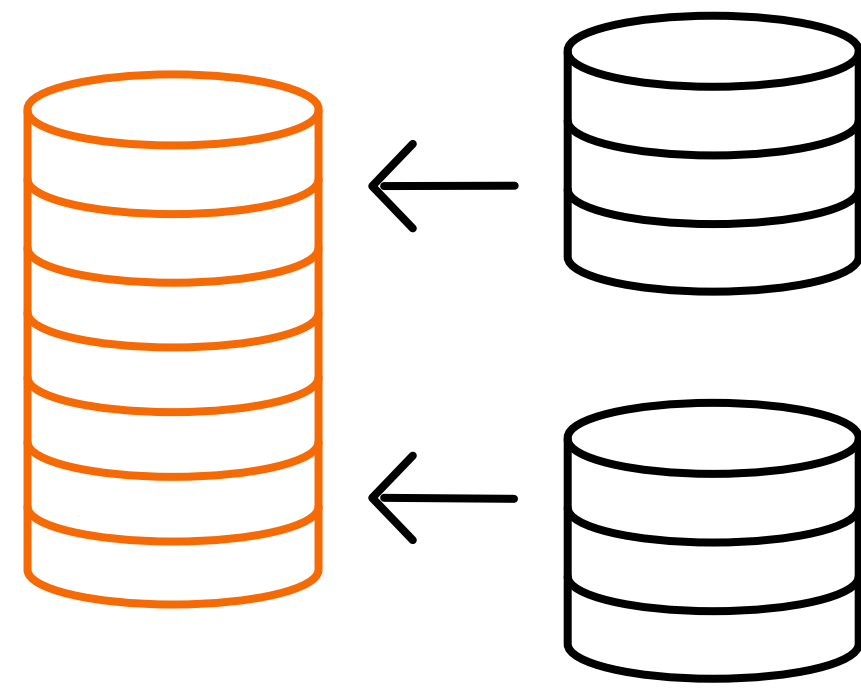
AI Compute

- Compute >> IO
- Arbitrary code
- Very Distributed Systems

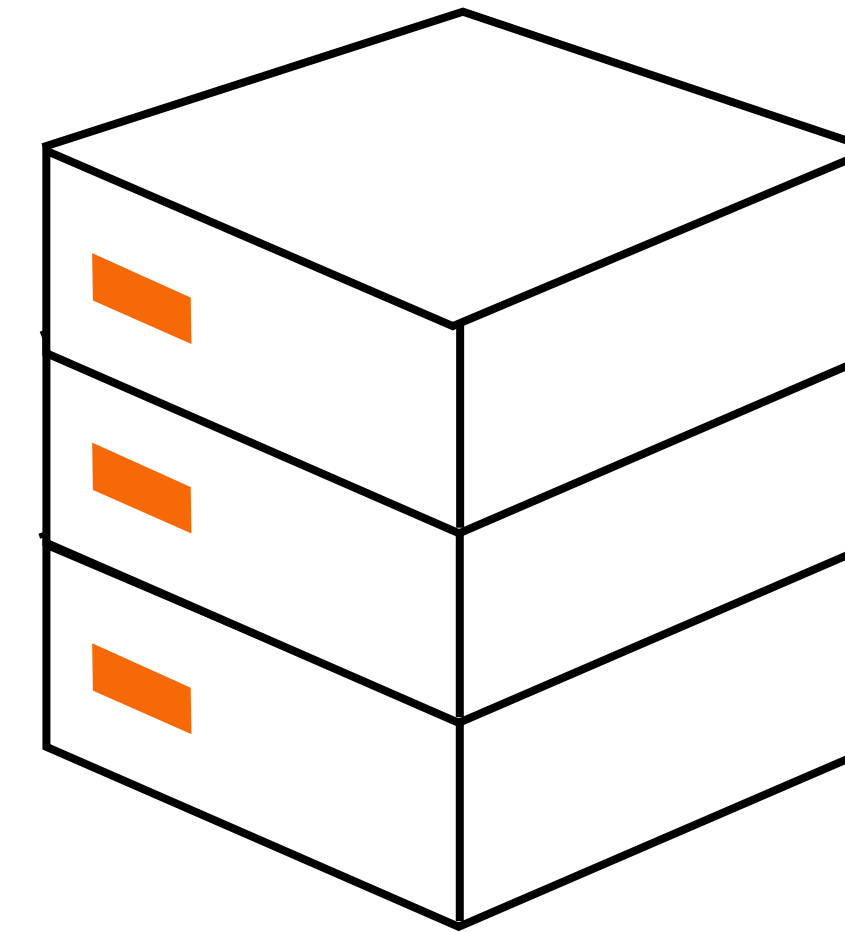
(Pretty) hard to use
(Pretty) hard for infra



Conventional cloud value proposition no longer holds...



SOFTWARE

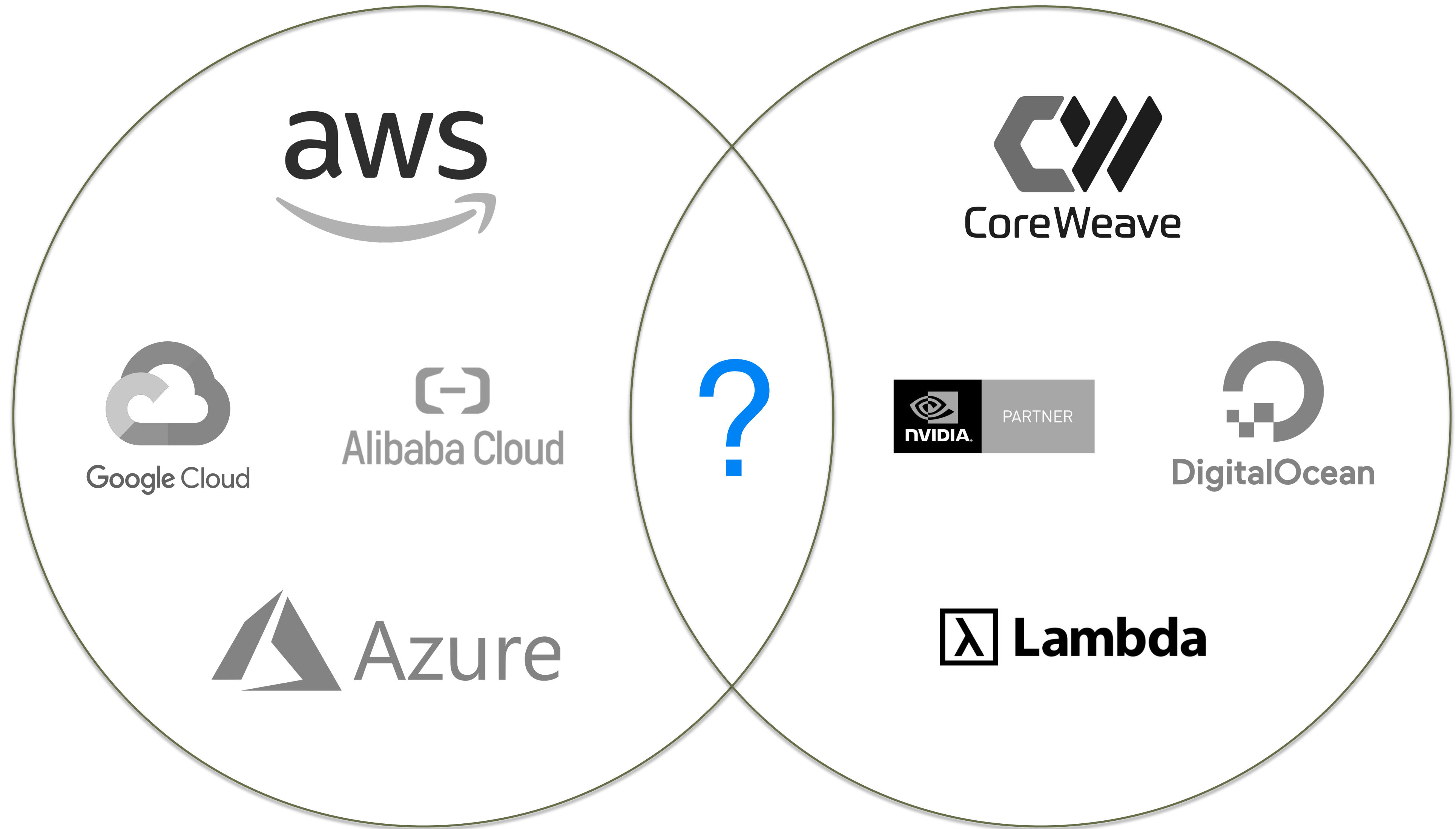


SUPPLY CHAIN

**RETURN
OF THE
MPI**

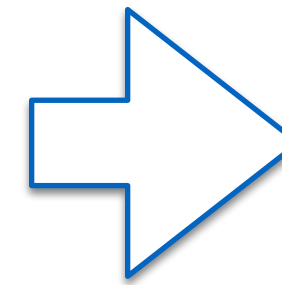
Conventional cloud value proposition no longer holds...

| | Conventional Cloud | AI Cloud |
|----------------------------------|---|--|
| Software: Variety | Complicated: Many applications Middleware | Simple: “AI frameworks” |
| Software: Workload | Varied: Compute, storage, network, big data, database, etc. | Unified: Numerical Computation |
| Supply Chain: Flexibility | High: CPU based Virtualization/Migration | Low: Large training Hard to live migrate |
| Supply Chain: Interchangeability | High: VMs can do many different jobs | Low: Really just doing AI compute |

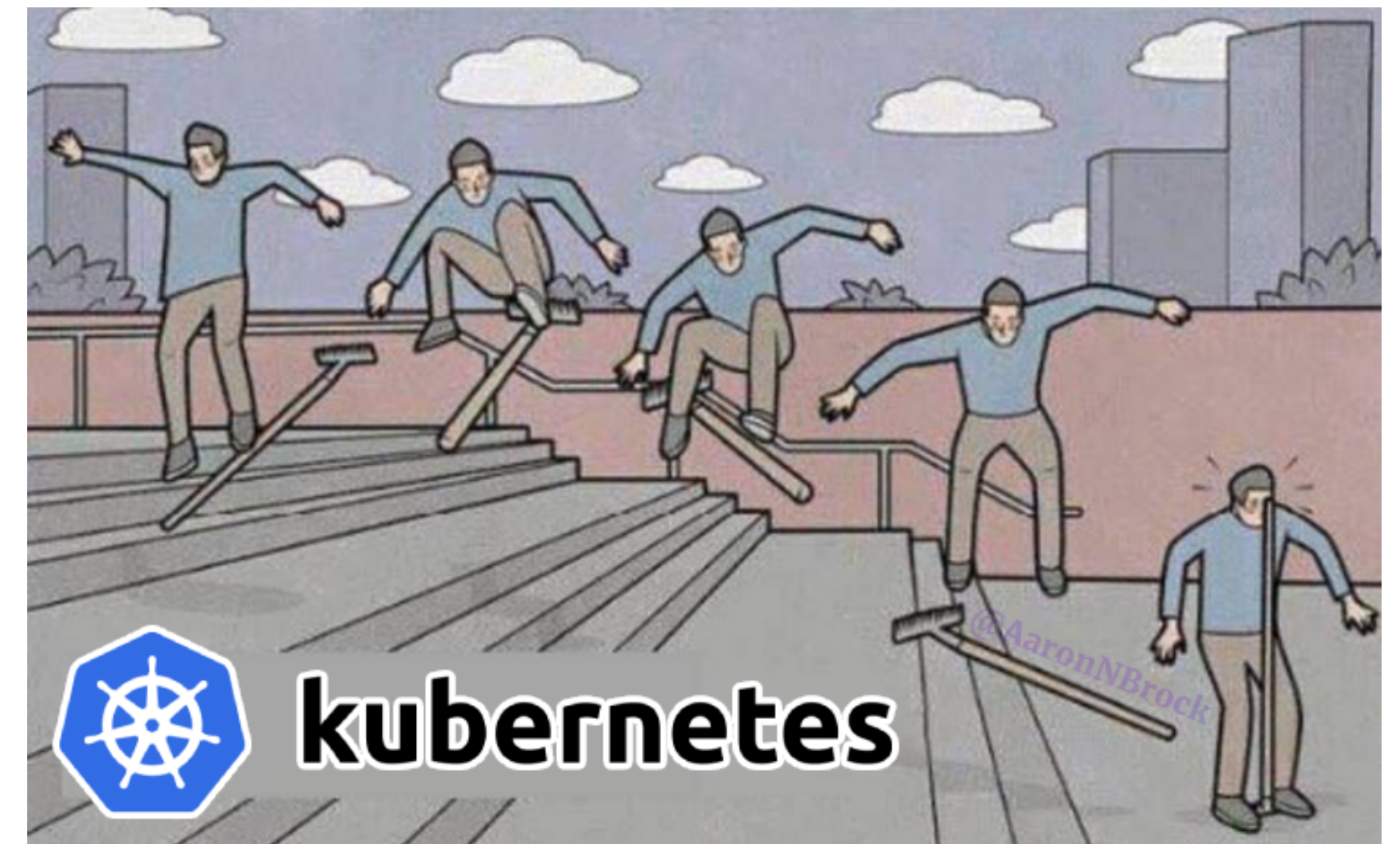


You shouldn't run on baremetal. Also, K8s is wrong.

| IP ADDRESS | REGION | SSH LOGIN |
|-----------------|-----------------|----------------------------|
| 104.171.202.19 | Texas, USA | ssh ubuntu@104.171.202.19 |
| 129.146.6.226 | Arizona, USA | ssh ubuntu@129.146.6.226 |
| 104.171.202.173 | Texas, USA | ssh ubuntu@104.171.202.173 |
| 192.18.137.29 | California, USA | ssh ubuntu@192.18.137.29 |
| 150.136.84.119 | Virginia, USA | ssh ubuntu@150.136.84.119 |
| 192.9.134.4 | California, USA | ssh ubuntu@192.9.134.4 |
| 132.145.163.208 | Virginia, USA | ssh ubuntu@132.145.163.208 |
| 150.230.46.72 | California, USA | ssh ubuntu@150.230.46.72 |
| 129.213.151.231 | Virginia, USA | ssh ubuntu@129.213.151.231 |
| 158.101.112.50 | Virginia, USA | ssh ubuntu@158.101.112.50 |
| 150.136.34.126 | Virginia, USA | ssh ubuntu@150.136.34.126 |
| 150.136.213.114 | Virginia, USA | ssh ubuntu@150.136.213.114 |
| 193.122.152.246 | Virginia, USA | ssh ubuntu@193.122.152.246 |



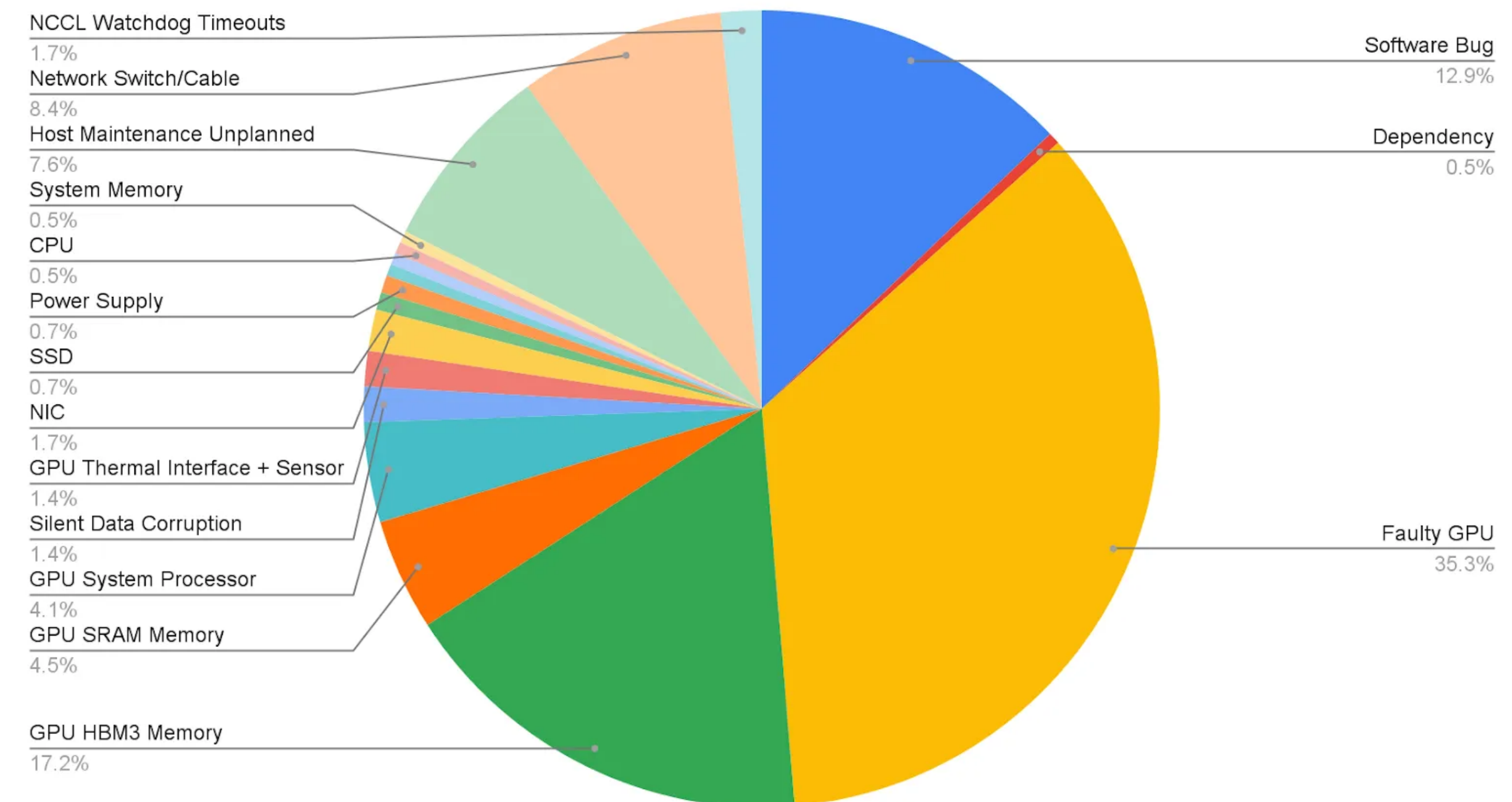
| | | | |
|--|--|----------------|------------------|
| ABANDON SHIP!! | ABANDON SHIP!! | ABANDON SHIP!! | <- Oriol comment |
| ABANDON SHIP!! | ABANDON SHIP!! | ABANDON SHIP!! | |
|  | | | |
| | | | |
| | SHIP ABANDONED PER ORDER OF CAPTAIN VINYALS | | |
| | | | |
| | | | |



What you want to care about...

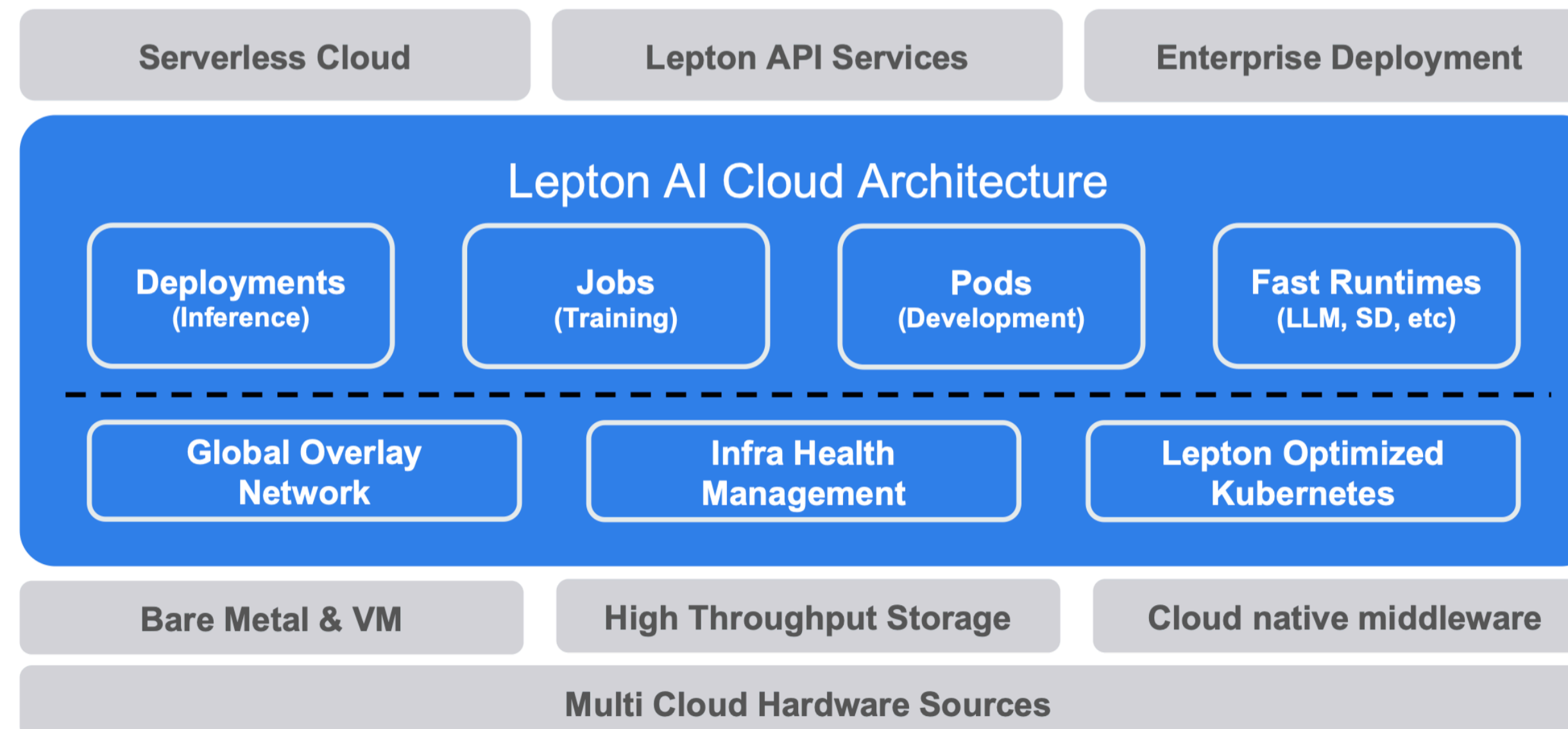
- Developer efficiency
 - Developer's time is precious
- Infra efficiency
 - GPUs do die
 - (More frequently than you think)

Root-cause of Interruptions During a 54-day Period of Llama 3 405B Pre-training



Best Practices?

- Multi-cloud supply chain management
- Elasticity and utilization management
- AI native platform to unify dev, training, and inference
- Build your own team around model and applications



AI infra is different, but also the same.



4

HW and SW
design: back to
the future?

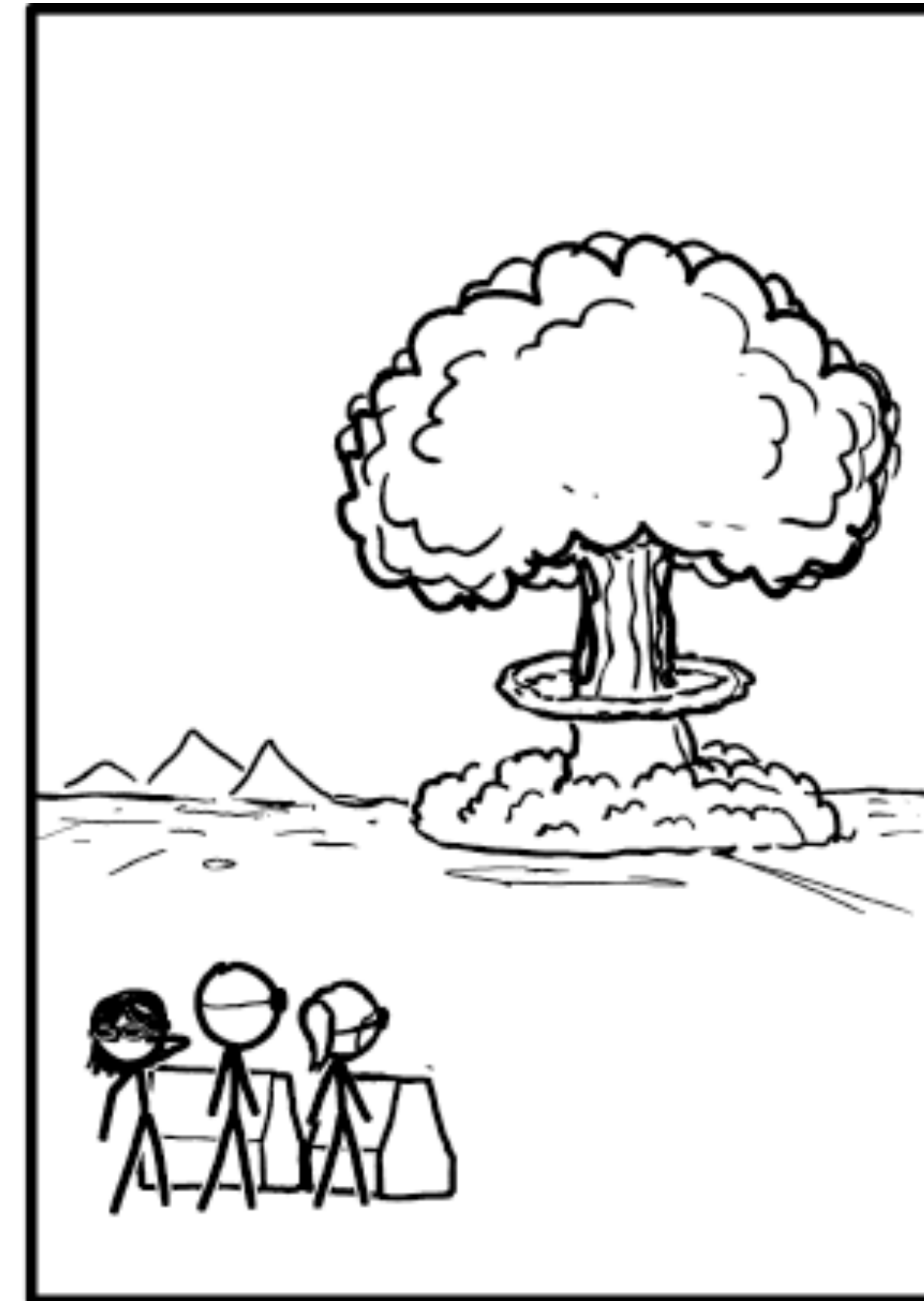
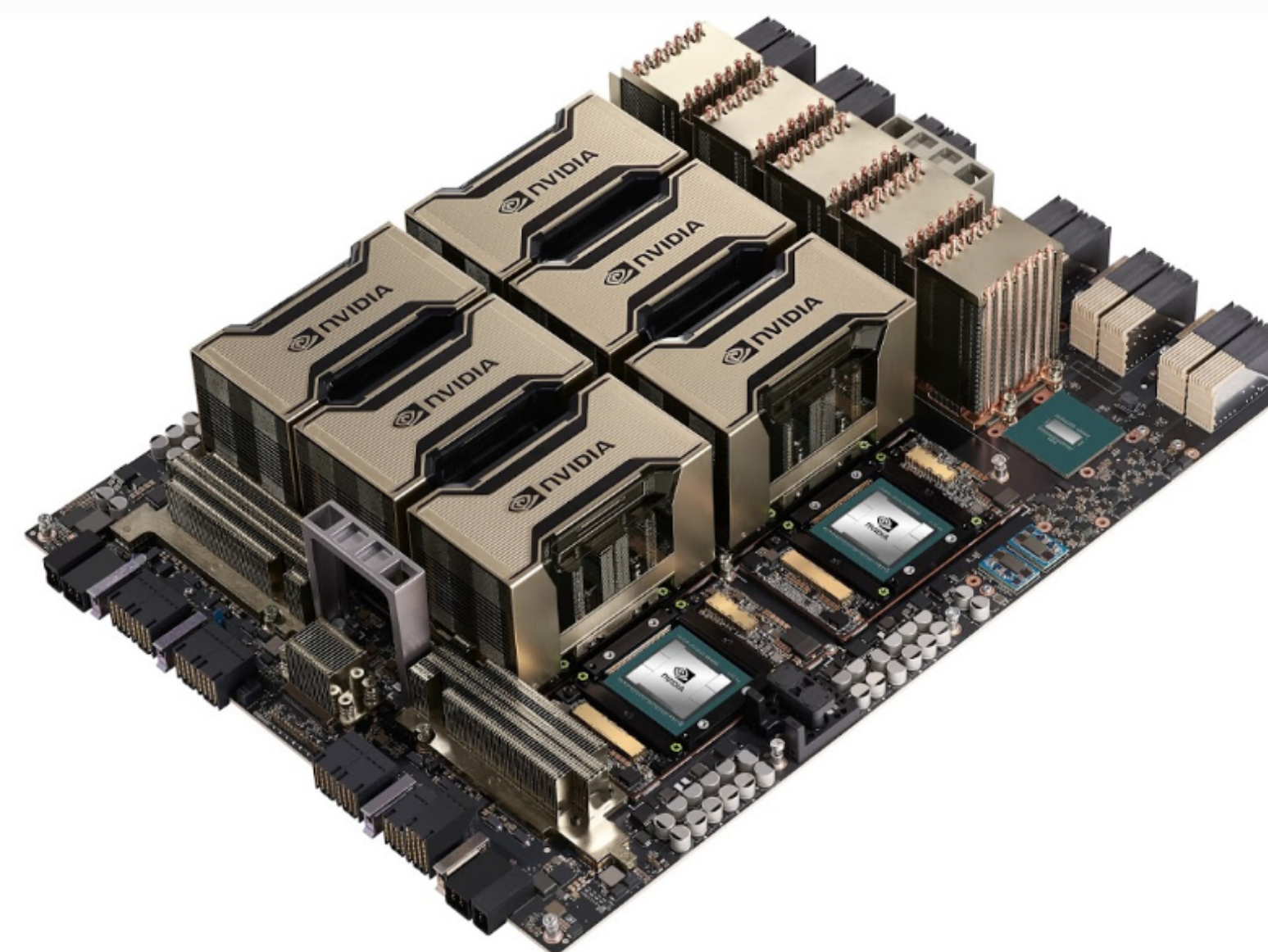
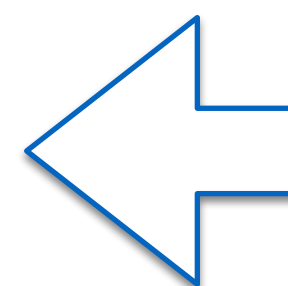
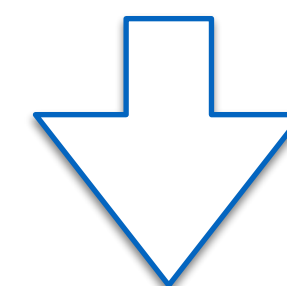
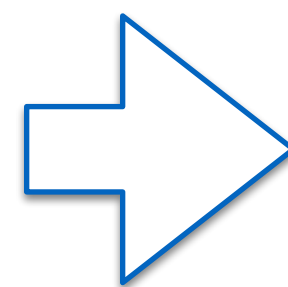
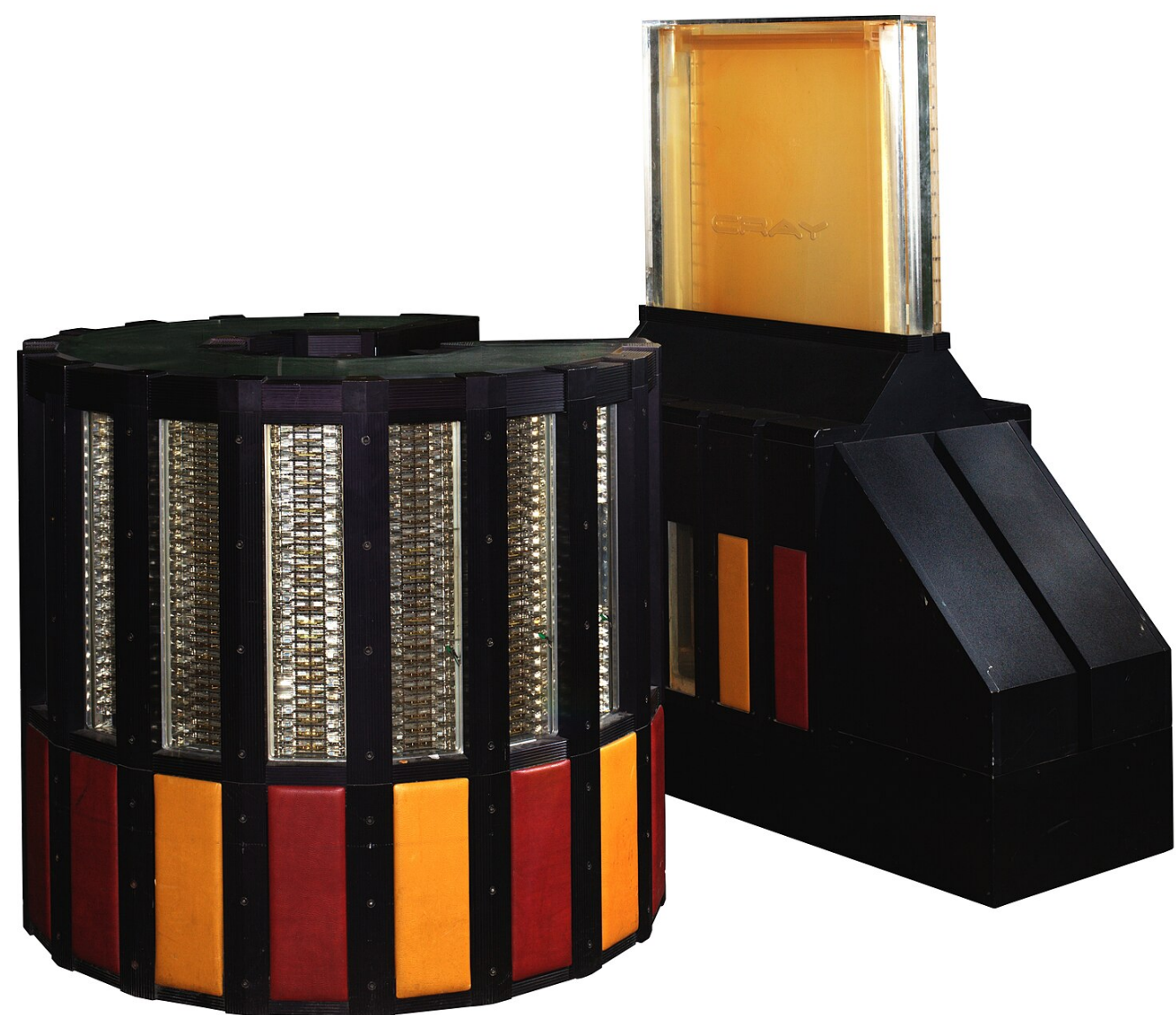
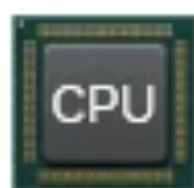


Image source: xkcd





Early AI Era
 $\leq 100M$ parameters.
 Follows Moore's Law – Model size doubling every 20 months
 Inference runs on CPUs



GPU AI Era
 $\sim 100M$ to $\sim 1B$ parameters
 Doubling every 6 months
 Inference runs on 1 GPU



Multi-GPU AI Era
 $\sim 1B$ to multi-trillion parameters
 Commercial AI Driven
 Doubling every 10 months
 Inference running up to 8 GPUs



Age of AI Reasoning at Scale
 Drastic Increase in Compute for Reasoning
 Expansion of Distributed Parallelism Techniques
 Large Scale Mixture of Experts
 Inference running up to 72 GPUs



Evolution of System Designs from an AI Engineer Perspective

Yangqing Jia

Lepton AI (now part of NVIDIA)